

Project Management Unit – Enterprise Digital Transformation Programme

TRAVANCORE DEVASWOM BOARD

(Statutory Body under the Travancore-Cochin Hindu Religious Institutions Act)

EXPRESSION OF INTEREST

For Provision of Managed Co-Working Office Space

for the Project Management Unit, Travancore Devaswom Board

Eol Reference No.	PMU-TDB/Eol/2026/01
Issuing Authority	Chief Administrative Officer (Designate), PMU, TDB
Date of Issue	09.07.2021
Last Date for Submission	Within 21 days of date of issue.
Location Requirement	Within Thiruvananthapuram Municipal Corporation / City Limits
Programme Authority	Dr. Santhosh Babu IAS (Retd.), Special Officer & PMU Head

1. Background and Context

1.1 The Travancore Devaswom Board

The Travancore Devaswom Board (TDB) is a statutory body constituted under the Travancore-Cochin Hindu Religious Institutions Act, responsible for the administration, management, and maintenance of more than 1,250 temples and associated religious institutions across southern Kerala. The Board holds custody of significant public assets including immovable properties, ornaments, endowments, and daily revenue collections from offerings and vazhipadus. The sheer scale and diversity of TDB's operations — spanning temples ranging from major pilgrimage sites such as the Sabarimala Sri Dharmasastha Temple to thousands of smaller institutions spread across multiple districts — presents unique challenges of governance, accountability, and financial management.

1.2 Systemic Governance Concerns and High Court Directions

Over successive years, multiple instances of corruption, financial irregularities, and malpractice were reported in connection with TDB's operations. These included misappropriation of cash at collection counters, irregularities in petrol pump management, manipulation of accounts, leakage of offerings and donations, and inadequate audit controls across temple offices. A Special Audit Report pertaining to the serious embezzlement at the Petrol Pump, Nilakkal, was placed before the Hon'ble High Court of Kerala, and the matter was registered as DBAR No. 2 of 2025 before a Division Bench comprising the Hon'ble Mr. Justice Raja Vijayaraghavan V and the Hon'ble Mr. Justice K.V. Jayakumar.

The Hon'ble High Court, recognising that these irregularities stemmed from a systemic absence of digital controls and transparency mechanisms, directed TDB to undertake a comprehensive end-to-end digital transformation of all its operations. The Court specifically mandated the integration of role-based access controls, tamper-proof audit trails, and real-time monitoring across all 1,250+ institutions managed by the Board.

1.3 KITFRA's Engagement and the Programme Framework

In compliance with the Court's directions, TDB resolved to engage a professionally competent technical agency to design the digital transformation framework. Kerala State IT Infrastructure Ltd. (KITFRA), a Government of Kerala undertaking, was selected as Technical Consultant. KITFRA prepared a comprehensive technical proposal — a Statement of Technical Methodology and Implementation Strategy — which was presented before TDB and placed before the Hon'ble High Court. The Court, after extensive technical interactions with senior officials of KITFRA including Dr. Santhosh Babu IAS (Managing Director), Dr. K.P. Noufal (Chief Software Architect), and Shri Rahul A. Raj (General Manager), accepted the methodology and framework and accorded its approval.

A formal Memorandum of Understanding (MoU) has since been executed between TDB and KITFRA. Under the MoU, a dedicated Project Management Unit (PMU) has been constituted under TDB as the central programme execution mechanism. Dr. Santhosh Babu IAS (Retd.) has assumed charge as Special Officer and PMU Head. Shri Rahul A. Raj, KAS, General Manager, KITFRA, has been designated as Chief Administrative Officer (PMU) on additional charge basis.

1.4 The Digital Transformation Programme

The programme envisages the development and deployment of a 15-module enterprise ERP platform covering the full functional spectrum of TDB — Governance, Finance, Revenue and Temple Administration, Operations, and Administration and Legal Management — across all 1,250+ institutions. The system architecture is cloud-native, microservices-based, and designed with immutable audit trails, role-based access control (RBAC), and real-time command dashboards to satisfy the Court's requirements for transparency and accountability. The programme is being implemented over a 24-month roadmap, with Sabarimala as the priority pilot site.

The PMU is now in active operationalisation. The immediate operational requirement that gives rise to this EoI is the procurement of a professionally managed, enterprise-grade co-working office space to house the PMU and its technical teams.

2. Purpose of this Expression of Interest

The PMU, Travancore Devaswom Board, invites Expressions of Interest (EoI) from established co-working space providers operating within Thiruvananthapuram city limits for the provision of managed, enterprise-grade office infrastructure to support the PMU and its technical teams on a 24×7 operational basis.

This EoI is a pre-qualification exercise intended to:

- Identify co-working space providers who meet the eligibility, capacity, and quality criteria prescribed herein, including the mandatory 24×7 operational requirement;
- Assess the availability of suitable premises, facilities, round-the-clock internet connectivity, and uninterrupted power supply;
- Shortlist providers for issuance of a formal Request for Proposal (RFP) / tender; and
- Enable the PMU to constitute an empanelled vendor pool for competitive bidding.

Submission of an EoI does not guarantee selection or award of contract. Engagement shall be formalised through a separate tendering process following shortlisting.

3. Scope of Services Required

3.1 Seating and Space Requirements

Requirement	Initial Phase (Months 1–6)	Scaled Capacity (Month 7+)
Total Workstations	50 seats (minimum)	100 seats
Private / Enclosed Workstations	Min. 10 enclosed seats	Proportionally scaled
PMU Head / Command Area	1 private room for Special Officer, 1 cabin with 12 seater capacity for Chief Software Architect	Same or upgraded
Conference / Meeting Rooms	2 rooms (10–12 persons each)	Minimum 3 rooms at scale
Collaboration / Team Zones	Min. 2 open team zones	Min. 4 zones at scale
Server / Equipment Room	1 dedicated room with cooling	Same or expanded
Reception / Visitor Area	Staffed, professionally managed	Same

3.2 24×7 Operational Access

CRITICAL REQUIREMENT: The co-working space must be fully operational, accessible, and staffed on a 24-hour, 7-day-a-week, 365-day basis without interruption. Given that the PMU's technical teams will be engaged in time-sensitive development, testing, and system rollout activities under court-monitored timelines, no restriction on working hours is permissible. Providers who cannot guarantee 24×7 access, internet continuity, and power backup are ineligible.

3.2.1 Round-the-Clock Physical Access

- The PMU staff and authorised personnel must have unrestricted physical access to the office premises at all times — including nights, weekends, and public holidays;
- Access control system (biometric / RFID / smart card) must be operational 24×7 with audit logging of all entry and exit events;
- A minimum of one dedicated security guard posted at the PMU zone entrance at all times, including nights and holidays;
- The building's common areas (lobby, lifts, staircases, emergency exits, restrooms) must remain accessible to PMU staff during all working hours including nights;
- Emergency contact details of the facility manager and building security to be made available to the PMU at all times.

3.2.2 24×7 Internet Connectivity with Full Redundancy

- Primary internet connection: Minimum 1 Gbps dedicated leased line from a Tier-1 ISP, with guaranteed uptime SLA of not less than 99.9% per month;
- Secondary (failover) internet connection: Minimum 100 Mbps from an independent ISP on a separate physical route / different cable path; automatic failover to secondary within 30 seconds of primary failure;
- The provider must maintain the lease line agreements and ensure the connections are active and monitored 24 hours a day, 7 days a week;
- Dedicated VLAN provisioning capability: The PMU must be able to operate its own isolated VLAN separate from any shared co-working network;
- Network uptime monitoring and incident reporting: Any downtime event to be notified to the PMU within 15 minutes; restoration SLA — primary within 4 hours, secondary within 2 hours;
- The provider must supply monthly internet uptime reports and make them available for audit;
- Wi-Fi infrastructure: Enterprise-grade Wi-Fi access points to cover all areas of the PMU zone with minimum signal strength of -70 dBm, operable 24×7.

3.2.3 24×7 Uninterrupted Power Supply

- The co-working facility must provide continuous, uninterrupted power to the PMU zone at all hours — including nights, holidays, and during Kerala State Electricity Board (KSEB) outages of any duration;
- Online UPS (Uninterruptible Power Supply) system: Minimum capacity to support the full PMU load (50 seats initially, scalable to 100 seats) for a minimum of 4 hours without generator support; UPS must be on 'online double-conversion' topology ensuring zero transfer time on mains failure;
- Diesel Generator (DG) set: Minimum capacity sized for full PMU zone load plus 25% safety margin; must start automatically within 10 seconds of KSEB supply failure and must be capable of running for a minimum of 24 hours on a full tank;
- Automatic changeover: ATS (Automatic Transfer Switch) to seamlessly switch between KSEB supply, UPS, and DG without any manual intervention;
- Dedicated earthed power circuits: At least 2 earthed sockets per workstation on a dedicated PMU power circuit, separate from other tenants' circuits;
- Fuel supply agreement: Provider must maintain a contract with a fuel supplier to replenish DG fuel within 8 hours of any refuelling requirement; evidence of such arrangement to be provided with EoI;
- Air-conditioning continuity: HVAC / air-conditioning systems in the PMU zone must also be on UPS/DG backed circuits, maintaining temperature of 22–24°C at all hours including nights;
- Regular DG maintenance: Documented preventive maintenance schedule for the DG set to be shared quarterly; a load test to be conducted monthly and results made available to the PMU;
- Power quality: The electrical supply to the PMU zone must be stable with voltage regulation ($\pm 5\%$ of 230V AC) and protection against surges, spikes, and harmonics.

3.3 Infrastructure and General Connectivity

- High-speed internet as specified in Section 3.2.2 above;
- Separate and clearly marked cabling conduits for LAN, power, and audio-visual infrastructure;

- Provision for installation of the PMU's own networking hardware (managed switches, Wi-Fi access points, firewall appliances) without restriction;
- Physical access control with biometric or RFID-based entry system with audit logging;
- CCTV surveillance covering all common areas, entrances, exits, server/equipment rooms, and PMU perimeter, operational 24×7 with minimum 90-day recording retention.

3.4 Facilities and Amenities

- Fully furnished workstations with ergonomic chairs and task lighting, available 24×7;
- Dedicated printing, scanning, and photocopying station;
- Pantry or cafeteria access with hot and cold beverages and adequate seating; pantry facilities to be available during extended night-shift hours;
- Clean and adequately maintained restroom facilities available 24×7, maintained separately for men and women, ratio not less than 1:20;
- Secure physical storage — lockable pedestals or cabinets at workstations — for document security;
- Video-conferencing enabled meeting rooms with HD display (minimum 55 inches), webcam, and integrated audio, operable at any hour;
- Official postal address with provision for correspondence, parcel receipt, and document management;
- Parking facility for two-wheelers (minimum 20 slots) and four-wheelers (minimum 10 slots) reserved exclusively for PMU; night parking must also be available;
- Housekeeping services during regular hours (08:00 AM – 08:00 PM); basic housekeeping availability on call for night shifts.

3.5 Security and Confidentiality Infrastructure

Given the court-monitored nature of this programme, the high sensitivity of financial, legal, and temple operational data processed by the PMU, and the public accountability obligations flowing from DBAR No. 2 of 2025, the following security provisions are mandatory:

- Dedicated, exclusively assigned floor area or wing, not open co-working space shared with other tenants; PMU zone must not be accessible to other tenants at any time;
- Restricted entry to PMU zone; no unauthorised personnel — including co-working provider's own staff beyond designated points — to have unescorted access;
- Firewall and network segregation ensuring the PMU's VLAN/LAN is entirely isolated from the provider's shared networks and from all other tenants;
- No sharing of the PMU's server/equipment room with any other party;
- Non-Disclosure Agreement (NDA) to be executed by the service provider and all its staff who have physical or technical access to the PMU zone;
- Prohibition on installation of any monitoring, recording, or surveillance equipment by the provider within the PMU zone without prior written consent of the PMU;

- All CCTV footage covering the PMU zone to be accessible exclusively to the PMU; provider to have no access to PMU zone footage.

3.6 Scalability and Flexibility

- The provider must confirm ability to expand from 50 to 100 workstations within the same premises on 30 days' written notice from the PMU;
- Expansion area must be contiguous with or immediately adjacent to the initial PMU area, to avoid operational disruption;
- Flexible lease arrangement: initial term of 12 months, renewable annually; termination on 3 months' notice by either party;
- Month-on-month all-inclusive pricing to be quoted for both configurations (50-seat and 100-seat).

4. Location and Accessibility Criteria

Sl.	Criterion	Specification
1	Jurisdiction	Within Thiruvananthapuram Municipal Corporation limits or as notified as part of Thiruvananthapuram city area.
2	Proximity to TDB Headquarters	Preferably within 5 km of TDB Headquarters, Nanthancode, Thiruvananthapuram.
3	Public Transport Access	Well-connected by KSRTC / city bus routes; within 500 metres of a recognised bus stop.
4	Road Connectivity	On or directly accessible from an arterial road or National / State Highway within city limits.
5	Building Standard	Commercial-grade building with valid Occupancy Certificate; structural age not more than 20 years or post-renovation certificate required.
6	Fire Safety	Valid NOC from Kerala Fire and Rescue Services Authority, currently in force.
7	Accessibility	Elevator access mandatory for premises above ground floor; ramp access for persons with disabilities; elevator to be operational 24×7.
8	Parking	Minimum 20 two-wheeler and 10 four-wheeler slots exclusively reserved for PMU, available 24×7 including nights and holidays.
9	Night Operations Suitability	Building must be in a safe and well-lit area, accessible without security risk at night; adequate external lighting around the building.

5. Eligibility Criteria for Applicants

Applicants must satisfy all of the following minimum eligibility conditions to be considered for shortlisting.

5.1 Legal and Registration Status

- Registered legal entity (company, LLP, partnership, or proprietorship) with valid GST registration;
- In operation as a co-working / managed office space provider for a minimum of 3 years as of this EoI date;
- No pending criminal proceedings, insolvency proceedings, or debarment orders.

5.2 Technical and Operational Capability

- Successfully operated and managed co-working / managed office space with a minimum capacity of 75 seats in at least one facility in the last 3 years;

- Demonstrated 24×7 operational capability: The applicant must provide evidence (client references or attestation) that at least one of its facilities has been operated on a round-the-clock basis, including 24×7 internet and power backup;
- Prior experience serving Government, PSU, autonomous body, or IT/ITES organisation will be treated as an added qualification;
- The applicant must own or hold a valid lease/sub-lease for the proposed premises permitting co-working use for a minimum of 3 years.

5.3 Infrastructure Compliance

- The proposed premises must have 24×7 access control infrastructure currently operational;
- The proposed premises must have a functioning UPS and DG backup arrangement; applicants must submit technical specifications of existing or proposed UPS and DG capacity with the EoI;
- Minimum two ISP connections (primary and secondary) currently active at the proposed premises or a firm commitment letter from two ISPs for dedicated provisioning, to be submitted with the EoI.

5.4 Financial Standing

- Average annual turnover of not less than ₹50,00,000 (Rupees Fifty Lakhs) from co-working / managed office operations during any two of the last three financial years;
- Net worth positive in the latest audited financial year;
- No adverse credit history or outstanding statutory dues.

5.5 Statutory Compliance and Certifications

- Valid Building Occupancy / Use Certificate;
- Fire NOC from Kerala Fire and Rescue Services — currently valid;
- Electrical installation compliance certificate;
- CCTV system operational, 24×7;
- Willingness to execute NDA and comply with all security and confidentiality protocols of the PMU.

6. Documents to be Submitted with EoI Response

The following documents are mandatory. Incomplete submissions are liable to be rejected.

Sl.	Document	Format
1	Covering letter on entity letterhead signed by authorised signatory	Original
2	Certificate of Incorporation / Partnership Deed / Registration Certificate	Self-attested copy
3	Valid GST Registration Certificate	Self-attested copy
4	PAN Card of the entity	Self-attested copy
5	Audited Financial Statements for last 3 financial years	CA-certified copies
6	List of co-working / managed office engagements in last 3 years including 24×7 engagements (Annexure A)	Prescribed format
7	Title / Lease documents confirming right to sub-license the proposed premises	Redacted copy acceptable
8	Building Occupancy Certificate / Use Certificate from competent authority	Self-attested copy
9	Fire NOC from Kerala Fire and Rescue Services	Self-attested copy
10	Floor plan of proposed premises showing PMU zone, seating layout, server room, meeting rooms, and emergency exits	Dimensioned drawings + photographs
11	Internet connectivity details: ISP agreements / commitment letters for both primary (1 Gbps) and secondary (100 Mbps) connections with uptime SLA	ISP agreements or commitment letters
12	UPS technical specification (capacity, topology, battery backup duration)	Technical sheet / certificate
13	DG set specification (capacity in kVA, fuel tank capacity, runtime on full tank, ATS details)	Technical sheet / certificate
14	Fuel supply agreement / arrangement letter for DG refuelling	Copy of agreement / undertaking
15	Evidence of 24×7 access control system (biometric / RFID) operational at proposed premises	Photographs / system certificate
16	Indicative all-inclusive monthly pricing for 50 seats and 100 seats (Annexure B)	Prescribed format
17	Self-declaration: no debarment, insolvency, or criminal proceedings (Annexure C)	On entity letterhead

18	NDA willingness letter and acknowledgement of court-monitored nature of engagement	Statement of acceptance
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7. Evaluation and Shortlisting Criteria

Submissions will be evaluated on a 100-point scoring system. Applicants who do not meet the 24×7 mandatory requirements specified in Section 3.2 will be disqualified at the eligibility stage and will not proceed to scored evaluation. Only entities scoring a minimum of 60 marks will be shortlisted for the RFP stage.

Sl.	Evaluation Parameter	Max. Marks	Weight
1	Location — proximity to TDB HQ, transport access, night safety	15	15%
2	Seating capacity, floor plan quality, and scalability confirmation (50 → 100 seats)	20	20%
3	24×7 internet infrastructure quality — primary bandwidth, redundancy, SLA, failover speed	20	20%
4	24×7 power backup quality — UPS capacity, DG kVA rating, runtime, fuel supply arrangement, ATS	20	20%
5	Physical security, access control, CCTV coverage and PMU zone exclusivity	15	15%
6	Prior experience with Government / PSU / IT/ITES clients, including 24×7 operational assignments	5	5%
7	Financial standing and operational stability	5	5%
	TOTAL	100	100%

The Evaluation Committee may conduct physical site visits including night-time / weekend inspections to verify the 24×7 claims made by applicants. Applicants who overstate their 24×7 capabilities will be summarily disqualified.

8. General Terms and Conditions

8.1 Nature of Engagement

1. This EoI is an invitation to submit a pre-qualification response and does not constitute an offer, commitment, or invitation to tender.
2. The PMU reserves the absolute right to accept or reject any or all responses without assigning reasons.
3. No applicant is entitled to any compensation for costs incurred in preparing the EoI response.
4. The PMU may suspend, modify, or cancel this EoI at any stage without prior notice.

8.2 24×7 Service Level Obligations (Post-Engagement)

5. The final agreement will include legally binding Service Level Agreements (SLAs) for 24×7 internet uptime (99.9%) and 24×7 power availability (100% target; zero scheduled downtime).
6. Any failure of internet connectivity exceeding 30 minutes in a calendar month will attract penalties at a rate to be specified in the RFP.
7. Any power interruption to the PMU zone (including failure of UPS or DG to cut in automatically) exceeding 15 minutes will attract penalties as specified in the RFP.
8. Monthly uptime reports for both internet and power backup to be submitted by the provider to the PMU on or before the 5th of each succeeding month.
9. The provider must designate a dedicated 24×7 helpdesk contact — a named person and a phone number — for the PMU's exclusive use for facility-related escalations.

8.3 Contract and Pricing

10. The final agreement shall be on a monthly rental basis inclusive of all services specified in the Scope of Services, including all 24×7 operational costs.
11. Pricing shall remain fixed for the initial lease term. Escalation for renewal periods shall be mutually agreed and capped at 5% per annum.
12. All payments shall be subject to applicable TDS under Income Tax Act, 1961 and GST as applicable.
13. Payments shall be made through the PMU's ring-fenced dedicated project account with SBI (Account No. 45347516039, IFSC: SBIN0004182) in accordance with the approved SoP-PMU.

8.4 Confidentiality

14. All information shared by the PMU / TDB is strictly confidential and may not be disclosed to any third party.
15. An NDA will be mandatorily executed prior to engagement. Breach of confidentiality obligations will be grounds for immediate termination and may invite legal action.
16. The service provider and its staff acknowledge that the PMU's operations are subject to judicial oversight under DBAR No. 2 of 2025 and that any breach of confidentiality may be brought to the attention of the Hon'ble High Court.

8.5 Exit and Termination

17. Either party may terminate by providing 90 days' written notice.
18. Breach of 24x7 operational obligations, security protocols, or confidentiality by the provider entitles the PMU to terminate on 15 days' notice.
19. Upon termination, all data, equipment, and assets of the PMU shall be returned without encumbrance within the notice period.

8.6 Compliance with Court Orders

The service provider acknowledges and accepts that the PMU's operations are conducted under the monitoring of the Hon'ble High Court of Kerala in DBAR No. 2 of 2025 and agrees to co-operate fully with any inspection, audit, verification, or inquiry directed by or on behalf of the Court, including access to the premises by Court-appointed observers or auditors at any time.

8.7 Dispute Resolution

20. Disputes shall first be resolved amicably through negotiations.
21. Unresolved disputes shall be referred to arbitration under the Arbitration and Conciliation Act, 1996, before a sole arbitrator mutually appointed.
22. Seat of arbitration: Thiruvananthapuram. Exclusive jurisdiction: Courts of competent jurisdiction at Thiruvananthapuram.

9. Submission Instructions

9.1 Mode of Submission

EoI responses shall be submitted in both hard copy and soft copy simultaneously:

- Hard copy: Sealed envelope superscribed "EoI Response – PMU Co-Working Space – PMU-TDB/EoI/2026/01" addressed to the Chief Administrative Officer, Project Management Unit, Travancore Devaswom Board, Nanthancode, Thiruvananthapuram – 695 003;
- Soft copy: Scanned PDF of the complete submission, including all documents, submitted to the email: gm.technical@kitfra.in.

9.2 Submission Deadline

Submissions must reach the PMU by 5:00 PM on the last date notified. Late submissions will not be entertained. Submissions received after the deadline, even if dispatched earlier, will be rejected.

9.3 Pre-Submission Queries

Written queries regarding this EoI may be submitted within 7 days of publication. Queries and consolidated responses will be circulated to all registered applicants as a corrigendum. No telephonic queries will be entertained.

9.4 Site Visits by PMU team

Shortlisted applicants will be required to facilitate a mandatory site visit by the PMU Team. The visit may include a night-time or weekend component to verify 24×7 operational claims. The date and time of visits will be communicated in writing.

10. Annexures

Annexure A – Prior Experience Format

Sl.	Client / Org. Name	Nature of Client	Seats Provided	Duration (From–To)	24×7 Operation? (Y/N)	Contact Reference
1						
2						
3						
4						
5						

Annexure B – Indicative Pricing Format (All-Inclusive)

All prices in INR, exclusive of GST. GST to be stated separately.

Sl.	Service Component	50 Seats Monthly (₹)	100 Seats Monthly (₹)
1	Workstation / desk rental (furniture, ergonomic chair, task lighting)		
2	Private / enclosed workstations (premium rate if applicable)		
3	Meeting rooms (per month, unlimited or capped hours — specify)		
4	24×7 primary internet (1 Gbps dedicated leased line)		
5	24×7 secondary / failover internet (100 Mbps, independent ISP)		
6	24×7 UPS and DG power backup (including fuel, maintenance)		
7	24×7 physical security — guards, access control, CCTV		
8	Air-conditioning (24×7 including nights)		
9	Housekeeping (day) and on-call housekeeping (nights)		
10	Printing / scanning / photocopying		
11	Cafeteria / pantry access (including night-shift provision)		
12	Parking (24×7 including nights and holidays)		

13	Any other charges (please specify)		
	TOTAL (excluding GST)	₹	₹

Note: The pricing submitted with this EoI is indicative and for evaluation purposes only. Final pricing will be determined at the RFP / tender stage.

Annexure C – Self-Declaration

(To be printed on entity letterhead and signed by authorised signatory with company seal)

SELF-DECLARATION

I / We, _____ (name of authorised signatory), acting on behalf of _____ (name of entity), do hereby solemnly declare that:

23. The entity has not been debarred from participation in any Government tender or procurement process in India;
24. No insolvency, winding-up, or bankruptcy proceedings are pending against the entity;
25. No criminal proceedings are pending against the entity or any of its directors / partners / proprietors;
26. All information and documents submitted with this EoI are true, accurate, and complete to the best of our knowledge; any misrepresentation shall render the application liable to be rejected and the entity liable to be debarred;
27. The proposed premises has an operational 24×7 access control system, UPS, and DG backup as represented in the EoI response; we undertake to make these facilities available for inspection at any time;
28. We acknowledge and accept that this engagement is subject to court-monitored oversight under DBAR No. 2 of 2025 before the Hon'ble High Court of Kerala and agree to co-operate fully with any oversight, audit, or inspection directed by or on behalf of the Hon'ble Court.

Date: _____ Place: _____

Signature of Authorised Signatory: _____

Name and Designation: _____

Official Seal of Entity: _____

11. Contact Information

Issuing Authority	Chief Administrative Officer
Unit	Project Management Unit, Travancore Devaswom Board
Address	Project Management Unit, TDB, Nanthancode, Thiruvananthapuram – 695 003 Ph: 9400364086
Reference File No.	KSITIL/80/2026-GM(T)
Special Officer & PMU Head	Dr. Santhosh Babu IAS (Retd.)
Programme	TDB Enterprise Digital Transformation Programme
Technical Consultant	Kerala State IT Infrastructure Ltd. (KITFRA)

This Expression of Interest is issued for and on behalf of the Project Management Unit, Travancore Devaswom Board, in furtherance of the Enterprise Digital Transformation Programme being implemented under the monitoring of the Hon'ble High Court of Kerala in DBAR No. 2 of 2025. Sd/– Chief Administrative Officer (PMU, TDB).
